

Issue: Action: Co-worker:
1. Discover the issues. Ask questions to learn what your co-worker cares about. Make your questions open-ended.
2. Agitate. React to what she tells you, and ask follow-up questions. Help the other person feel she has permission to be angry.
3. Lay the blame. Get her talking about who's responsible.
4. Make a plan to win . How could you use your power in numbers to make your problem into a problem for the decision-maker?
5. Get a commitment . Ask the member to be part of the solution by taking a specific action
6. Inoculate and re-commit . Does your co-worker know what she's getting into? Help her develop an immunity to management's attacks.
7. Set a follow-up plan . Agree on the next step, and when you'll check back in.